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NIS COMMITTEE MEETING NO. 64

11 April 1950

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1. The following were present:

Dr. Appleton	State
Mr. Lydman	State
Lt. Col. Kiel	Army
Dr. Debevoise	Army
Lt. Cdr. Nutt	Navy
Lt. Col. Wade	Air Force
25X1A9a	CIA (Acting Chairman)

2. The report of the State member whether or not there is any reason why the title of NIS 31 should not remain "Palestine" was postponed until next meeting.

3. It was reported that BGN authorizes either "Ireland" or "Eire" for NIS Area No. 2 but inclines toward a preference for Ireland. The committee decided to change the title of NIS No. 2 from "Eire" to "Ireland (Eire)" and not merely to "Ireland" for the following reasons:

a. "Ireland", being the English name, is preferable to "Eire".

b. However, "Ireland" alone might lead to some confusion

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Chapter II (Military Geography) is the same for both NIS No. 1 and NIS No. 2.

4. An NIS Operating Memorandum regarding the maintenance of NIS was discussed, revised, and approved.

5. The D/NIS comments regarding drafts of outline guides for Subsection 62C (Petroleum) and Supplement V (Petroleum) as submitted by the NIS Petroleum Subcommittee were read to the committee. These comments plus additional comments from State will be transmitted to the NIS Petroleum Subcommittee with instructions that the subcommittee revise the outline guides accordingly.

6. The proposed revision of the NIS Production Schedule (less Chapters VII) for FY 1950 was discussed. D/NIS comments were as follows:

a. The combined production schedule (less Chapters VII) calls for the submission to D/NIS of 66 sections in April, 46 in May, and 69 in June -- a total of 175 sections. This

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would require an average of 58 sections per month. Since the average rate of production for the first nine months of FY 1950 has been 32 sections per month, it seems extremely doubtful that a rate of 58 sections per month is realistic. Specific examples of lack of realism are the following:

(1) A schedule of 21 sections of Chapter II for April, 11 of which are in Production Phases 2 and 3. The month of April, as of this date, is already one-third gone.

(2) A schedule of 20 sections of Chapter III for June. Three-fourths of these sections are in Production Phases 1 and 2 and none is beyond Phase 3. Further, this over-concentration of scheduling in the last month of the Fiscal Year is an example of a well-known tendency which has previously been demonstrated to be unsound.

b. It is noted that 60 sections are scheduled for the month of April. As of 11 April only two sections have been received in D/NIS for the month. If past experience is any criterion, it would be fantastic to expect 58 sections to be forthcoming in 19 days.

c. One would expect that, other things being equal, preference would be given to scheduling those sections which are in the latter phases of production. This does not appear to have been done. State, for instance, has omitted from the schedule 12 sections reported on 1 March as being in Phase 5 in favor of sections reported as being in Phases 2, 3, and 4. Sections of Chapter VIII defected from March but now in final phases of production should not be merely carried as defections but should be shown on the revised schedule.

d. Some two years ago the JIC promised [REDACTED] 1 July 1950, JANIS - type studies (i.e., NIS) on [REDACTED] Greenland, and Iceland. In framing the original production schedule for FY 1950, this commitment was especially taken into account and NIS 65, 67, and 68 were duly scheduled to be completed well before the end of FY 1950. The Defense Department Agencies and CIA have produced some material on these NIS and have scheduled the remainder on the revised schedule for FY 1950, albeit there may be some question whether or not it will be completed on time. State, however, shows only Chapter VI for NIS 67 (Greenland) on its proposed revised schedule for FY 1950 and retains unscheduled some 34 sections of NIS 67 and 68 (Iceland), the majority of which are reported as in Production Phases 1 and 2.

e. If the revised schedule for FY 1950 is not balanced and realistic, it will lead to defections which will carry over to FY 1951

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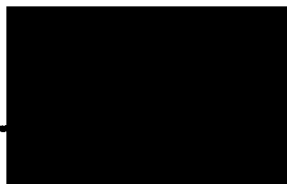
and displace schedulings for that fiscal year. These displaced schedulings will in turn become defections; and, in the end, the revised schedule for FY 1950 and the advance schedule for FY 1951 will be no more effective than the schedule for FY 1949 and the original schedule for FY 1950, which, in the main, have been outstanding examples of wishful thinking. In this connection, it should be borne in mind that capability to produce a section means not only capability to write it but also capability to pass it with reasonable care through the various stages of agency coordination and substantive review so that it reaches D/NIS approximately as scheduled and in such qualitative condition as to require only normal editorial processing. Hence, working level estimates of capabilities require careful examination at the coordination and control level before acceptance in toto.

f. In view of the above, it is felt that the initial Revised NIS Production Schedule for FY 1950 should be revised so as to become balanced and realistic. The admittedly unrealistic requirement of the equivalent of fifteen complete NIS per year has now been revised to a more nearly realistic requirement of approximately the equivalent of eight complete NIS per year. This revised requirement would call for a production rate of approximately forty sections per month. While it is realized that producing agencies may have in their possession a number of sections defected from previous months and now in final production phases and that they may, therefore be able to exceed a rate of forty sections per month in this final quarter of FY 1950, it is believed, nevertheless, that a rate in excess of fifty sections per month as a maximum is unrealistic. The unswerving aim of NIS production should be to produce a realistic number of sections of good quality rather than to produce a great number of sections without regard to quality.

It was requested that chapter coordinators submit this revised schedule to D/NIS as soon as practicable.

7. The next meeting was scheduled for 1000 hours, Tuesday, 18 April 1950, at CIA.

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Distribution:

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